

REPORT TO: Health and Wellbeing Board

Date of Meeting: 26th January 2016
Report of: Guy Kilminster
Subject/Title: NHS Planning Guidance 2016/17 – 2020/21

1 Report Summary

- 1.1 Just before Christmas the NHS Planning Guidance for 2016/17 – 2020/21 was published (attached as Appendix One). There is a focus on place-based planning and the requirement to prepare five year local health system Sustainability and Transformation Plans (STP). These should be based upon an agreed 'transformation footprint' that has to be notified to NHS England by 29th January 2016. One year operational plans are also required, organisation based, but consistent with emerging STP
- 1.2 The Health and Wellbeing Board is asked to consider the most appropriate transformation footprints for the local health system(s) taking into account the different existing footprints (for example the Cheshire Integration Pioneer, Connecting Care, Caring Together and the Cheshire and Warrington devolution ambitions) and the factors that influence those.

2 Recommendations

- 2.1 That the Health and Wellbeing Board considers the options for local transformation footprints and the Sustainability and Transformation Plans to influence the decision and submission to meet the deadline of 29th January 2016.

3 Reasons for Recommendations

- 3.1 To ensure that the Board has considered the options for transformation footprints that might be appropriate and influenced the decisions made before 29th January 2016.

4 Impact on Health and Wellbeing Strategy Priorities

- 4.1 The Guidance states that the Sustainability and Transformation Plan '...must also cover better integration with local authority services, including but not

limited to, prevention and social care, reflecting local agreed health and wellbeing strategies’.

5 Background and Options

5.1 The Health and Wellbeing Board will be aware of the complicated and multi layered system geographies within Cheshire and Warrington, for example:

- Cheshire and Warrington sub-regional footprint (Local Enterprise Partnership, devolution bid, some elements of public service transformation for example the Complex Dependencies Programme and Community Safety Programme)
- Cheshire West and Chester / Cheshire East (Pioneer Programme, shared services, shared back office functions)
- Individual local authority geographies that mirror Health and Wellbeing Board geographies
- West Cheshire Way and Caring Together transformation programmes that match single CCG boundaries and are self contained within one local authority (although patient flows require cross boundary working)
- Connecting Care transformation programme that embraces two CCGs (although now working increasingly as a single entity) and spans the two local authorities (again with patient flows into a neighbouring authority).

5.2 Adding to this complicated picture is the Constabulary geography that includes Cheshire East, Cheshire West and Chester, Warrington and Halton, and as referenced above the patient flows and relationships within health that sees significant partnership work with organisations in Wirral, Greater Manchester and Staffordshire.

5.3 The Planning Guidance requires (by January 29th) decisions to be made (vague about who makes that decision but implies it’s NHS (CCG) led but with ‘Local Authorities engaged with these proposals’) about the local health system transformation footprint. This is only the first step in the development of the Sustainability and Transformation Plans, but it is clearly an important one. However the guidance does warn us to ‘...focus energies on the content of the plans rather than have lengthy debates about boundaries.

5.4 There are a number of options for system leaders to consider in terms of the transformation footprint(s), for example:

- a) Cheshire West, Cheshire East, Warrington and Wirral local authority areas as a combined transformation footprint;

- b) Cheshire West, Cheshire East, Warrington as a combined transformation footprint;
- c) The Cheshire Pioneer footprint embracing the Cheshire West and Chester and Cheshire East geographies;
- d) A West Cheshire Way transformation footprint and a combined Connecting Care/Caring Together footprint;
- e) West Cheshire Way, Connecting Care and Caring Together as separate transformation footprints.

5.5 Ironically the one that does not work because of the Connecting Care programme is a transformation footprint that matches the Health and Wellbeing/individual local authority boundaries of Cheshire West and Cheshire and Cheshire East.

5.6 Clearly the discussion and decision on the most appropriate transformation footprint(s) to submit for January 29th has to relate to the ongoing activity in health and care, the requirements of our Sustainability and Transformation Plan(s) to take heed of the nine 'National 'must dos' for 2016/17, 'set ambitions for seven day services' emphasise the development of new care models and respond to the 'national challenges':

- How will you close the health and wellbeing gap?
- How will you drive transformation to close the care and quality gap?
- How will you close the finance and efficiency gap?

5.7 The Guidance states that the STPs are about the 'holistic pursuit of the triple aim – better health, transformed quality of care delivery and sustainable finances' but that 'they also need to set out how local systems will play their part in delivering the Mandate.

5.8 The Health and Wellbeing Board has an opportunity to consider the options and issues related to the Sustainability and Transformation Plans and the agreement regarding transformation footprints, taking a 'whole system' view and to influence the thinking regarding decisions to be made before 29th January.

5.9 The full STPs are to be submitted by the end of June 2016. The draft one year Operational Plans have to be submitted by 8th February with final Plans submitted by 11th April.

6 Access to Information

- 6.1 The background papers relating to this report can be inspected by contacting the report writer:

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